

Supplemental Financial Data

(For Quarter Ended December 31, 2024)

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All information should be read in conjunction with the historical financial statements contained in Rockwell Automation's Annual Report on Form 10-K, periodic reports on Form 10-Q and Form 8-K, and public announcements of financial information. Copies of these reports are available on our website at <u>www.rockwellautomation.com</u> or upon request from Rockwell Automation.



Condensed Consolidated Statement of Operations (in millions, except per share amounts) (unaudited)

| | | | | | | | | | | | Year Ended | September 30, | | | | | | | |
|---|--|----|--|--|----|-------------------------------------|----|---|---------------------------------------|-------------------------------------|---------------------------------|------------------------------------|-------------------------------|------------------------------------|------------------------------------|-------------------------------|----------------------------------|------------------------------------|---------------------------------|
| | 2024 | _ | 2023 | 2022 | _ | 2021 | _ | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| Sales Cost of sales ⁽¹⁾ | \$ 8,264.2 (5,070.8) | \$ | 9,058.0 (5,341.0) | \$ 7,760.4 (4,598.8) | \$ | 6,997.4 (4,099.7) | \$ | 6,329.8 (3,734.6) | \$ 6,694.8 (3,794.7) | \$ 6,666.0 (3,781.1) | \$ 6,311.3 (3,643.4) | \$ 5,879.5 (3,366.6) | \$ 6,307.9 (3,575.8) | \$ 6,623.5 (3,841.6) | \$ 6,351.9 (3,736.9) | \$ 6,259.4 (3,719.4) | \$ 6,000.4 (3,595.2) | \$ 4,857.0 (2,911.6) | \$ 4,332.5 (2,769.0) |
| Gross profit | 3,193.4 | | 3,717.0 | 3,161.6 | | 2,897.7 | | 2,595.2 | 2,900.1 | 2,884.9 | 2,667.9 | 2,512.9 | 2,732.1 | 2,781.9 | 2,615.0 | 2,540.0 | 2,405.2 | 1,945.4 | 1,563.5 |
| Selling, general and administrative expenses ⁽¹⁾ Change in fair value of investments Other (expense) income ⁽¹⁾ Goodwill impairment Interest expense | (2,002.6) 0.1 62.8 - (154.6) | | (2,023.7) 279.3 (71.3) (157.5) (135.3) | (1,826.3) (136.9) (1.6) (123.2) | | (1,680.0) 397.4 5.7 (94.6) | | (1,479.8) 153.9 (29.7) (103.5) | (1,538.5) (368.5) 6.1 (98.2) | (1,587.9) 90.0 16.8 (73.0) | (1,557.6) - 3.3 (76.2) | (1,437.0) - (61.5) (71.3) | (1,481.3) (59.6) (63.7) | (1,545.7) - (42.7) (59.3) | (1,502.9) - (70.3) (60.9) | (1,477.1) (36.9) (60.1) | (1,448.7) (29.4) (59.5) | (1,315.7) - (25.0) (60.5) | (1,233.1) - 4.4 (60.9) |
| Income from continuing operations before income taxes and accounting change Income tax provision Income from continuing operations before accounting change Income from discontinued operations | 1,099.1 (151.8) 947.3 | | 1,608.5 (330.5) 1,278.0 | 1,073.6 (154.5) 919.1 - | | 1,526.2 (181.9) 1,344.3 | _ | 1,136.1 (112.9) 1,023.2 | 901.0 (205.2) 695.8 | 1,330.8 (795.3) 535.5 | 1,037.4 (211.7) 825.7 | 943.1 (213.4) 729.7 | 1,127.5 (299.9) 827.6 | 1,134.2 (307.4) 826.8 | 980.9 (224.6) 756.3 | 965.9 (228.9) 737.0 | 867.6 (170.5) 697.1 0.7 | 544.2 (103.8) 440.4 23.9 | 273.9 (56.0) 217.9 2.8 |
| Net income Net loss attributable to noncontrolling interests Net income attributable to Rockwell Automation, Inc. | 947.3 (5.2) \$ 952.5 | \$ | 1,278.0 (109.4) 1,387.4 | 919.1 (13.1) \$ 932.2 | \$ | 1,344.3 (13.8) 1,358.1 | \$ | 1,023.2 (0.2) 1,023.4 | 695.8 - \$ 695.8 | 535.5 - \$ 535.5 | 825.7 \$ 825.7 | 729.7 - \$ 729.7 | 827.6 - \$ 827.6 | 826.8 - \$ 826.8 | 756.3 - \$ 756.3 | 737.0 - \$ 737.0 | 697.8 - \$ 697.8 | 464.3 - \$ 464.3 | 220.7 \$ 220.7 |
| Diluted EPS ⁽²⁾ Continuing operations before accounting change Discontinued operations | \$ 8.28 | \$ | 11.95 | \$ 7.97 | \$ | 11.58 | \$ | 8.77 | \$ 5.83 | \$ 4.21 | \$ 6.35 | \$ 5.56 - | \$ 6.09 - | \$ 5.91 | \$ 5.36 - | \$ 5.13 | \$ 4.79 0.01 | \$ 3.05 0.17 | \$ 1.53 0.02 |
| Net income | \$ 8.28 | \$ | 11.95 | \$ 7.97 | \$ | 11.58 | \$ | 8.77 | \$ 5.83 | \$ 4.21 | \$ 6.35 | \$ 5.56 | \$ 6.09 | \$ 5.91 | \$ 5.36 | \$ 5.13 | \$ 4.80 | \$ 3.22 | \$ 1.55 |
| Adjusted EPS ⁽³⁾ | \$ 9.71 | \$ | 12.12 | \$ 9.49 | \$ | 9.43 | \$ | 7.87 | \$ 8.78 | \$ 8.21 | \$ 6.73 | \$ 5.89 | \$ 6.36 | \$ 6.15 | \$ 5.70 | \$ 5.27 | \$ 4.91 | \$ 3.13 | \$ 1.48 |
| Average diluted shares for EPS calculation | 114.5 | | 115.6 | 116.7 | | 117.1 | | 116.6 | 119.3 | 126.9 | 129.9 | 131.1 | 135.7 | 139.7 | 140.9 | 143.4 | 145.2 | 144.0 | 142.5 |

⁽¹⁾ Beginning in fiscal 2019, we adopted a new pension standard (ASU 2017-07) regarding the presentation of net periodic pension and postretirement benefit costs. In accordance with this standard, the service cost component of net periodic benefit cost is included in Cost of sales and Selling, general and administrative expenses in the Consolidated Statement of Operations and all other components have been reclassified from Cost of sales and Selling, general and administrative expenses to Other (expense) income. As a result, all prior period presentation on this page and those that follow have been restated to conform to this standard.

(2) Beginning in fiscal 2010, we changed our accounting for earnings per share as a result of the new guidance issued by FASB, which requires the calculation of EPS pursuant to the two-class method. This resulted in a reduction in earnings per share of \$0.01 in certain periods.

(in millions, except per share amounts)

(unaudited)

| | Fiscal Year |
|---|-------------------|
| | Qtr 1 |
| Sales | \$ 1,881.0 |
| Cost of sales | (1,159.0) |
| Gross profit | 722.0 |
| Selling, general and administrative expenses Change in fair value of investments | (476.0) |
| Other income (expense) | 6.0 |
| Goodwill impairment Interest expense | (39.0) |
| Income before income taxes | 213.0 |
| Income tax provision | (35.0) |
| Net income | 178.0 |
| Net loss attributable to noncontrolling interests Net income attributable to Rockwell Automation, Inc. | (6.0) \$ 184.0 |
| | |
| Diluted EPS | \$ 1.61 |
| Adjusted EPS ⁽¹⁾ | \$ 1.83 |
| Average diluted shares for EPS calculation | 113.5 |

(in millions, except per share amounts)

(unaudited)

| | Fiscal Year Qtr 1 |
|---|---|
| Sales Cost of sales Gross profit | \$ 2,052.0 (1,257.0) 795.0 |
| Selling, general and administrative expenses Change in fair value of investments Other income (expense) Goodwill impairment Interest expense | (514.0) 3.0 9.0 - (33.0) |
| Income before income taxes Income tax provision Net income Net loss attributable to noncontrolling interests Net income attributable to Rockwell Automation, Inc. | 260.0 (47.0) 213.0 (2.0) \$ 215.0 |
| Diluted EPS | \$ 1.86 |
| Adjusted EPS ⁽¹⁾ | \$ 2.04 |
| Average diluted shares for EPS calculation | 115.2 |

(in millions, except per share amounts)

(unaudited)

| | Fiscal Year 2023 | | | | | |
|--|------------------|-------------|------------|-------------------|--------------------|--|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD | |
| Sales | \$ 1,981.0 | \$ 2,275.4 | \$ 2,238.7 | \$ 2,562.9 | \$ 9,058.0 | |
| Cost of sales | (1,167.4) | (1,342.9) | (1,323.3) | (1,507.4) | (5,341.0) | |
| Gross profit | 813.6 | 932.5 | 915.4 | 1,055.5 | 3,717.0 | |
| Selling, general and administrative expenses | (469.5) | (501.2) | (501.4) | (551.6) | (2,023.7) | |
| Change in fair value of investments | 140.6 | 63.0 | 85.7 | (10.0) | 279.3 | |
| Other income (expense) | 17.3 | (107.1) | 6.5 | 12.0 | (71.3) | |
| Goodwill impairment Interest expense | - (34.1) | - (35.8) | - (34.4) | (157.5) (31.0) | (157.5) (135.3) | |
| nerest expense | (04.1) | (00.0) | (34.4) | (01.0) | (100.0) | |
| ncome before income taxes | 467.9 | 351.4 | 471.8 | 317.4 | 1,608.5 | |
| ncome tax provision | (89.2) | (56.5) | (73.1) | (111.7) | (330.5) | |
| let income | 378.7 | 294.9 | 398.7 | 205.7 | 1,278.0 | |
| Net loss attributable to noncontrolling interests | (5.3) | (5.4) | (1.5) | (97.2) | (109.4) | |
| Net income attributable to Rockwell Automation, Inc. | \$ 384.0 | \$ 300.3 | \$ 400.2 | \$ 302.9 | \$ 1,387.4 | |
| Diluted EPS | \$ 3.31 | \$ 2.59 | \$ 3.45 | \$ 2.61 | \$ 11.95 | |
| Adjusted EPS ⁽¹⁾ | \$ 2.46 | \$ 3.01 | \$ 3.01 | \$ 3.64 | \$ 12.12 | |
| Average diluted shares for EPS calculation | 115.5 | 115.6 | 115.6 | 115.6 | 115.6 | |

(in millions, except per share amounts)

(unaudited)

| | Fiscal Year 2022 | | | | |
|--|------------------|------------|------------|------------|------------|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
| Sales | \$ 1,857.3 | \$ 1,808.1 | \$ 1,968.7 | \$ 2,126.3 | \$ 7,760.4 |
| Cost of sales | (1,108.2) | (1,144.0) | (1,166.3) | (1,180.3) | (4,598.8) |
| Gross profit | 749.1 | 664.1 | 802.4 | 946.0 | 3,161.6 |
| Selling, general and administrative expenses | (447.5) | (428.5) | (442.0) | (508.3) | (1,826.3) |
| Change in fair value of investments | 7.6 | (140.7) | (5.2) | 1.4 | (136.9) |
| Other income (expense) | 2.9 | (23.7) | 19.8 | (0.6) | (1.6) |
| Interest expense | (29.6) | (30.1) | (30.8) | (32.7) | (123.2) |
| Income before income taxes | 282.5 | 41.1 | 344.2 | 405.8 | 1,073.6 |
| Income tax (provision) benefit | (43.6) | 8.3 | (49.4) | (69.8) | (154.5) |
| Net income | 238.9 | 49.4 | 294.8 | 336.0 | 919.1 |
| Net loss attributable to noncontrolling interests | (2.6) | (4.5) | (3.1) | (2.9) | (13.1) |
| Net income attributable to Rockwell Automation, Inc. | \$ 241.5 | \$ 53.9 | \$ 297.9 | \$ 338.9 | \$ 932.2 |
| Diluted EPS | \$ 2.05 | \$ 0.46 | \$ 2.55 | \$ 2.91 | \$ 7.97 |
| Adjusted EPS ⁽¹⁾ | \$ 2.14 | \$ 1.66 | \$ 2.66 | \$ 3.04 | \$ 9.49 |
| Average diluted shares for EPS calculation | 117.3 | 117.1 | 116.5 | 115.8 | 116.7 |

(in millions, except per share amounts) (unaudited)

| | | F | iscal Year 2021 | l | |
|--|-------------------|-------------------|-------------------|------------------|----------------------|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
| Sales | \$ 1,565.3 | \$ 1,776.1 | \$ 1,848.2 | \$ 1,807.8 | \$ 6,997.4 |
| Cost of sales | (918.8) | (1,008.7) | (1,083.8) | (1,088.4) | (4,099.7) |
| Gross profit | 646.5 | 767.4 | 764.4 | 719.4 | 2,897.7 |
| Selling, general and administrative expenses | (374.6) | (421.3) | (436.9) | (447.2) | (1,680.0) |
| Change in fair value of investments | 390.4 | 190.9 | 43.3 | (227.2) | 397.4 |
| Other income (expense) Interest expense | 61.0 (22.6) | (6.0) (23.3) | (34.9) (22.4) | (14.4) (26.3) | 5.7 (94.6) |
| Income before income taxes | 700.7 | 507.7 | 313.5 | 4.3 | 1,526.2 |
| Income tax provision | (110.3) | (97.4) | (44.5) | 70.3 | (181.9) |
| Net income | \$ 590.4 (2.0) | \$ 410.3 | \$ 269.0 (2.2) | \$ 74.6 (2.0) | \$ 1,344.3 |
| Net income (loss) attributable to noncontrolling interests Net income attributable to Rockwell Automation, Inc. | (2.9) \$ 593.3 | (4.7) \$ 415.0 | (2.3) \$ 271.3 | (3.9) \$ 78.5 | (13.8) \$ 1,358.1 |
| Diluted earnings per share | \$ 5.06 | \$ 3.54 | \$ 2.32 | \$ 0.67 | \$ 11.58 |
| Adjusted EPS ⁽¹⁾ | \$ 2.38 | \$ 2.41 | \$ 2.31 | \$ 2.33 | \$ 9.43 |
| Average diluted shares for EPS calculation | 117.1 | 117.1 | 117.0 | 117.2 | 117.1 |

(in millions, except per share amounts) (unaudited)

| | | F | iscal Year 2020 |) | |
|--|------------|------------|-----------------|------------|--------------|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
| Sales | \$ 1,684.5 | \$ 1,681.3 | \$ 1,394.0 | \$ 1,570.0 | \$ 6,329.8 |
| Cost of sales | (981.6) | (982.5) | (839.8) | (930.7) | (3,734.6) |
| Gross profit | 702.9 | 698.8 | 554.2 | 639.3 | 2,595.2 |
| Selling, general and administrative expenses | (403.2) | (352.0) | (370.2) | (354.4) | \$ (1,479.8) |
| Change in fair value of investments | 71.0 | (144.8) | 175.5 | 52.2 | 153.9 |
| Other income (expense) | (9.7) | (9.1) | 0.4 | (11.3) | (29.7) |
| Interest expense | (26.4) | (25.5) | (25.4) | (26.2) | (103.5) |
| Income before income taxes | 334.6 | 167.4 | 334.5 | 299.6 | 1,136.1 |
| Income tax provision | (19.2) | (37.5) | (20.3) | (35.9) | (112.9) |
| Net income | \$ 315.4 | \$ 129.9 | \$ 314.2 | \$ 263.7 | \$ 1,023.2 |
| Net income (loss) attributable to noncontrolling interests | 4.7 | (2.3) | (3.6) | 1.0 | (0.2) |
| Net income attributable to Rockwell Automation, Inc. | \$ 310.7 | \$ 132.2 | \$ 317.8 | \$ 262.7 | \$ 1,023.4 |
| Diluted earnings per share | \$ 2.66 | \$ 1.13 | \$ 2.73 | \$ 2.25 | \$ 8.77 |
| Adjusted EPS ⁽¹⁾ | \$ 2.15 | \$ 2.47 | \$ 1.32 | \$ 1.93 | \$ 7.87 |
| Average diluted shares for EPS calculation | 116.6 | 116.6 | 116.4 | 116.9 | 116.6 |

(in millions, except per share amounts) (unaudited)

| | | F | iscal Year 2019 |) | |
|---|----------------|-------------|-----------------|------------------|----------------|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
| Sales | \$ 1,642.3 | \$ 1,657.2 | \$ 1,665.1 | \$ 1,730.2 | \$ 6,694.8 |
| Cost of sales | (903.6) | (949.0) | (934.8) | (1,007.3) | (3,794.7) |
| Gross profit | 738.7 | 708.2 | 730.3 | 722.9 | 2,900.1 |
| Selling, general and administrative expenses | (386.7) | (385.0) | (361.7) | (405.1) | \$ (1,538.5) |
| Change in fair value of investments Other income (expense) | (212.7) 2.2 | 98.2 4.7 | (25.6) 5.2 | (228.4) (6.0) | (368.5) 6.1 |
| Interest expense | (20.7) | (23.7) | (26.8) | (27.0) | (98.2) |
| Income before income taxes | 120.8 | 402.4 | 321.4 | 56.4 | 901.0 |
| Income tax provision | (40.5) | (56.4) | (60.0) | (48.3) | (205.2) |
| Net income | \$ 80.3 | \$ 346.0 | \$ 261.4 | \$ 8.1 | \$ 695.8 |
| Diluted earnings per share | \$ 0.66 | \$ 2.88 | \$ 2.20 | \$ 0.07 | \$ 5.83 |
| Adjusted EPS ⁽¹⁾ | \$ 2.24 | \$ 2.07 | \$ 2.43 | \$ 2.04 | \$ 8.78 |
| Average diluted shares for EPS calculation | 121.5 | 120.0 | 118.6 | 117.0 | 119.3 |

(in millions, except per share amounts) (unaudited)

| | | F | iscal Year 2018 | 8 | |
|---|------------------|-----------------|-------------------|------------------|--------------------|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
| Sales | \$ 1,586.6 | \$ 1,651.2 | \$ 1,698.7 | \$ 1,729.5 | \$ 6,666.0 |
| Cost of sales | (886.4) | (947.3) | (954.0) | (993.4) | (3,781.1) |
| Gross profit | 700.2 | 703.9 | 744.7 | 736.1 | 2,884.9 |
| Selling, general and administrative expenses Change in fair value of investments | (386.6) - | (386.6) - | (399.6) (76.8) | (415.1) 166.8 | (1,587.9) 90.0 |
| Other income (expense) Interest expense | 4.2 (20.0) | (0.4) (17.3) | (0.1) (16.5) | 13.1 (19.2) | 16.8 (73.0) |
| Income before income taxes Income tax provision | 297.8 (534.2) | 299.6 (72.2) | 251.7 (53.1) | 481.7 (135.8) | 1,330.8 (795.3) |
| Net income | \$ (236.4) | \$ 227.4 | \$ 198.6 | \$ 345.9 | \$ 535.5 |
| Diluted earnings per share | \$ (1.84) | \$ 1.77 | \$ 1.58 | \$ 2.80 | \$ 4.21 |
| Adjusted EPS ⁽¹⁾ | \$ 1.99 | \$ 1.91 | \$ 2.19 | \$ 2.13 | \$ 8.21 |
| Average diluted shares for EPS calculation | 128.2 | 128.5 | 125.8 | 123.5 | 126.9 |
| Average diluted shares for Adjusted EPS ⁽¹⁾ | 130.1 | 128.5 | 125.8 | 123.5 | 126.9 |

(in millions, except per share amounts) (unaudited)

| | _ | F | iscal Year 2017 | , | |
|--|-----------------------------|-----------------------------|-----------------------------|---------------------------|----------------------------|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
| Sales | \$ 1,490.3 | \$ 1,554.3 | \$ 1,599.2 | \$ 1,667.5 | \$ 6,311.3 |
| Cost of sales | (837.5) | (887.4) | (911.0) | (1,007.5) | (3,643.4) |
| Gross profit | 652.8 | 666.9 | 688.2 | 660.0 | 2,667.9 |
| Selling, general and administrative expenses Other (expense) income Interest expense | (361.9) (14.6) (18.7) | (401.1) (16.6) (18.9) | (378.6) (14.5) (19.1) | (416.0) 49.0 (19.5) | (1,557.6) 3.3 (76.2) |
| Income before income taxes Income tax provision | 257.6 (42.9) | 230.3 (40.8) | 276.0 (59.1) | 273.5 (68.9) | 1,037.4 (211.7) |
| Net income | \$ 214.7 | \$ 189.5 | \$ 216.9 | \$ 204.6 | \$ 825.7 |
| Diluted earnings per share | \$ 1.65 | \$ 1.45 | \$ 1.67 | \$ 1.57 | \$ 6.35 |
| Adjusted EPS ⁽¹⁾ | \$ 1.74 | \$ 1.54 | \$ 1.76 | \$ 1.68 | \$ 6.73 |
| Average diluted shares for EPS calculation | 129.7 | 130.3 | 129.9 | 129.8 | 129.9 |

Sales and Earnings Information by Segment

(in millions, except percentages) (unaudited)

| | Year | er 30, | | |
|---|------------|------------------|------------------|--|
| | 2024 | 2023 | 2022 | |
| Sales | | | | |
| Intelligent Devices | \$ 3,804.1 | \$ 4,098.2 | \$ 3,544.6 | |
| Software & Control | 2,187.4 | 2,886.0 | 2,312.9 | |
| Lifecycle Services | 2,272.7 | 2,073.8 | 1,902.9 | |
| Total sales | \$ 8,264.2 | \$ 9,058.0 | \$ 7,760.4 | |
| Compart exercises comings | | | | |
| Segment operating earnings Intelligent Devices | \$ 700.0 | \$ 828.2 | \$ 717.6 | |
| Software & Control | \$ | φ 020.2 953.2 | ъ 717.6 666.7 | |
| Lifecycle Services | 365.6 | 955.2 148.4 | 158.3 | |
| Total segment operating earnings ⁽¹⁾ | 1,595.3 | 1,929.8 | 1,542.6 | |
| | | | | |
| Purchase accounting depreciation and amortization, and impairment | (143.9) | (264.4) | (103.9) | |
| Corporate and other | (135.8) | (127.9) | (104.7) | |
| Non-operating pension and postretirement benefit cost | 19.8 | (82.7) | (4.7) | |
| Change in fair value of investments | 0.1 | 279.3 | (136.9) | |
| Restructuring Charges | (97.4) | - | - | |
| Interest expense, net | (139.0) | (125.6) | (118.8) | |
| Income from continuing operations before income taxes | 1,099.1 | 1,608.5 | 1,073.6 | |
| Income tax provision | (151.8) | (330.5) | (154.5) | |
| Net income | 947.3 | 1,278.0 | 919.1 | |
| Net loss attributable to noncontrolling interests | (5.2) | (109.4) | (13.1) | |
| Net income attributable to Rockwell Automation, Inc. | \$ 952.5 | \$ 1,387.4 | \$ 932.2 | |
| Pre-Tax margin | 13.3% | 17.8% | 13.8% | |
| FIC-TAX Margin | 15.570 | 17.070 | 13.0 % | |
| Segment operating margin | | | | |
| Intelligent Devices | 18.4% | 20.2% | 20.2% | |
| Software & Control | 24.2% | 33.0% | 28.8% | |
| Lifecycle Services | 16.1% | 7.2% | 8.3% | |
| Total segment operating margin ⁽¹⁾ | 19.3% | 21.3% | 19.9% | |

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP financial measures and impairment. We exclude purchase accounting depreciation and amortization, corporate and other, non-operating pension and postretirement benefit cost, change in fair value of investments, the \$70 million legal settlement in fiscal 2021, interest expense, net, and income tax provision because we do not consider these items to be directly related to the operating performance of our segments. We believe total segment operating earnings and total segment operating margin are useful to investors as measures of operating performance. We use these measures to monitor and evaluate the profitability of our operating segments. Our measures of total segment operating earnings and total segment operating margin may be different from measures used by other companies.

| Consolidated | Historic Sales Growth Rates | |
|--|--|---------------------------------------|
| Consolidated: | Nacibier Nacibier 2020 | Qtr 4 |
| Orzanic sales crowth ⁽¹⁾ Foreign currency impact Disestitum impact Acquisition impact GAAP sales growth | 46 16 46 46 316 47 46 318 47 46 318 47 46 318 47 48 48 48 48 48 48 48 48 48 48 48 48 48 | 4 4% -0.7% 0.0% 0.2% 3.9% |
| Orzanic salas croats ⁽¹⁾ Fonign currency impact Disettions impact Acquisition impact GAAP salas growth | BAL BAL <td></td> | |
| Intelligent Devices Segment: | Nucl Nur Preci Nur 2020 Preci Nur 2020 Preci Nur 2020 Preci Nur 2020 201 Preci Nur 2020 Preci Nur 2020 Preci Nur 2020 Preci Nur 2020 201 Preci Nur 2020 Preci Nur 2020 Preci Nur 2020 Preci Nur 2020 | |
| Console axias reveals. ⁽¹⁾ Foreign currency impact Acquisition impact GAAP sales growth | OR JR JR <thjr< th=""> JR JR JR<!--</td--><td></td></thjr<> | |
| Oraanic sales crouth (1) Foreign currency impact Acquisition impact GAAP sales growth | 84 864 800 800 800 800 800 801 | |
| Software & Control Segment: | Nucl There Precent Time 2020 Precent Time 2020 | |
| Denote min revult ⁽¹⁾ Foreign currency impact Acquisition impact GAAP mins growth | Int All All <td></td> | |
| Disanic sales crowth (1) Foreign currency impact Acquaition impact GAAP sales growth | Bit Bit <td></td> | |
| Lifecycle Services Segment: | Naci Thar Naci Thar 202 Fund Thar 2021 Fund Thar 202 | |
| Person-realise averable (*) Foreign currency impact Acquisition impact GAAP sales growth | art art <td></td> | |
| Oraanic salas arouth (*) Foreign currency impact Acquition impact GAAP salas growth | Bit Bit <td></td> | |
| ⁽¹⁾ We believe that organic sales, defined as currency exchange rates that were in effect- | | a using the same |

Resident Jackmeter Company Highly Confidential Revisions

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(in millions, except per share amounts and percentages)

(unaudited)

| | Fiscal Year 2025 |
|---|--|
| | Qtr 1 |
| Sales Intelligent Devices Software & Control Lifecycle Services Total sales | \$ 806.0 529.0 546.0 \$ 1,881.0 |
| Segment operating earnings Intelligent Devices Software & Control Lifecycle Services Total segment operating earnings ⁽¹⁾ | \$ 120.0 133.0 <u>68.0</u> 321.0 |
| Purchase accounting depreciation and amortization, and impairment Corporate and other Non-operating pension and postretirement benefit credit (cost) Change in fair value of investments Restructuring charges Interest expense, net | (35.0) (38.0) - - - (35.0) |
| Income before income taxes Income tax provision | 213.0 (35.0) |
| Net income Net loss attributable to noncontrolling interest Net income attributable to Rockwell Automation, Inc. Diluted EPS | 178.0 (6.0) <u>\$ 184.0</u> \$ 1.61 |
| | φ 1.01 |
| Adjusted EPS ⁽²⁾ | \$ 1.83 |
| Pre-tax Margin | 11.3% |
| Segment operating margin Intelligent Devices Software & Control Lifecycle Services Total segment operating margin ⁽¹⁾ | 14.9% 25.1% 12.5% 17.1% |

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages)

(unaudited)

| | Fiscal Year |
|---|-------------|
| | 2024 |
| | Qtr 1 |
| Sales | |
| Intelligent Devices | \$ 927.0 |
| Software & Control | 604.0 |
| Lifecycle Services | 521.0 |
| Total sales | \$ 2,052.0 |
| Segment operating earnings | |
| Intelligent Devices | \$ 150.0 |
| Software & Control | 151.0 |
| Lifecycle Services | 55.0 |
| Total segment operating earnings ⁽¹⁾ | 356.0 |
| Purchase accounting depreciation and amortization, and impairment | (36.0) |
| Corporate and other | (40.0) |
| Non-operating pension and postretirement benefit credit (cost) | 5.0 |
| Change in fair value of investments | 3.0 |
| Restructuring charges | - |
| Interest expense, net | (28.0) |
| Income before income taxes | 260.0 |
| Income tax provision | (47.0) |
| | |
| Net income | 213.0 |
| Net loss attributable to noncontrolling interest | (2.0) |
| Net income attributable to Rockwell Automation, Inc. | \$ 215.0 |
| Diluted EPS | \$ 1.86 |
| Adjusted EPS ⁽²⁾ | \$ 2.04 |
| Pre-tax Margin | 12.7% |
| Segment operating margin | |
| Intelligent Devices | 16.2% |
| Software & Control | 25.0% |
| Lifecycle Services | 10.6% |
| Total segment operating margin ⁽¹⁾ | 17.3% |
| i otal segment operating margin | 17.570 |

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages) (unaudited)

| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
|---|------------|------------|------------|------------|------------|
| Sales | | | | | |
| Intelligent Devices | \$ 936.2 | \$ 1,023.2 | \$ 968.1 | \$ 1,170.7 | \$ 4,098.2 |
| Software & Control | 573.3 | 741.1 | 750.6 | 821.0 | 2,886.0 |
| Lifecycle Services | 471.5 | 511.1 | 520.0 | 571.2 | 2,073.8 |
| Total sales | \$ 1,981.0 | \$ 2,275.4 | \$ 2,238.7 | \$ 2,562.9 | \$ 9,058.0 |
| Segment operating earnings | | | | | |
| Intelligent Devices | \$ 209.4 | \$ 206.9 | \$ 163.1 | \$ 248.8 | \$ 828.2 |
| Software & Control | 167.3 | 249.3 | 261.5 | 275.1 | 953.2 |
| Lifecycle Services | 24.3 | 27.9 | 48.4 | 47.8 | 148.4 |
| Total segment operating earnings ⁽¹⁾ | 401.0 | 484.1 | 473.0 | 571.7 | 1,929.8 |
| Purchase accounting depreciation and amortization, and impairment | (26.0) | (26.6) | (27.2) | (184.6) | (264.4) |
| Corporate and other | (27.3) | (29.2) | (32.3) | (39.1) | (127.9) |
| Non-operating pension and postretirement benefit credit (cost) | 12.4 | (105.4) | 5.5 | 4.8 | (82.7) |
| Change in fair value of investments | 140.6 | 63.0 | 85.7 | (10.0) | 279.3 |
| Interest expense, net | (32.8) | (34.5) | (32.9) | (25.4) | (125.6) |
| Income before income taxes | 467.9 | 351.4 | 471.8 | 317.4 | 1,608.5 |
| Income tax provision | (89.2) | (56.5) | (73.1) | (111.7) | (330.5) |
| Net income | 378.7 | 294.9 | 398.7 | 205.7 | 1,278.0 |
| Net loss attributable to noncontrolling interest | (5.3) | (5.4) | (1.5) | (97.2) | (109.4) |
| Net income attributable to Rockwell Automation, Inc. | \$ 384.0 | \$ 300.3 | \$ 400.2 | \$ 302.9 | \$ 1,387.4 |
| Diluted EPS | \$ 3.31 | \$ 2.59 | \$ 3.45 | \$ 2.61 | \$ 11.95 |
| Adjusted EPS ⁽²⁾ | \$ 2.46 | \$ 3.01 | \$ 3.01 | \$ 3.64 | \$ 12.12 |
| Pre-tax Margin | 23.6% | 15.4% | 21.1% | 12.4% | 17.8% |
| Segment operating margin | | | | | |
| Intelligent Devices | 22.4% | 20.2% | 16.8% | 21.3% | 20.2% |
| Software & Control | 29.2% | 33.6% | 34.8% | 33.5% | 33.0% |
| Lifecycle Services | 5.2% | 5.5% | 9.3% | 8.4% | 7.2% |
| Total segment operating margin ⁽¹⁾ | 20.2% | 21.3% | 21.1% | 22.3% | 21.3% |
| 5 ··· -F -····· 3 ···· 3··· | | | | | |

(1) Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages) (unaudited)

| | Fiscal Year 2022 | | | | | | |
|--|------------------|------------|------------|------------|------------|--|--|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD | | |
| Sales | | | | | | | |
| Intelligent Devices | \$ 900.3 | \$ 808.6 | \$ 878.3 | \$ 957.4 | \$ 3,544.6 | | |
| Software & Control | 513.9 | 534.9 | 606.9 | 657.2 | 2,312.9 | | |
| Lifecycle Services | 443.1 | 464.6 | 483.5 | 511.7 | 1,902.9 | | |
| Total sales | \$ 1,857.3 | \$ 1,808.1 | \$ 1,968.7 | \$ 2,126.3 | \$ 7,760.4 | | |
| Segment operating earnings | | | | | | | |
| Intelligent Devices | \$ 213.0 | \$ 118.2 | \$ 173.2 | \$ 213.2 | \$ 717.6 | | |
| Software & Control | 117.6 | 131.5 | 190.6 | 227.0 | 666.7 | | |
| Lifecycle Services | 24.5 | 33.7 | 45.4 | 54.7 | 158.3 | | |
| Total segment operating earnings ⁽¹⁾ | 355.1 | 283.4 | 409.2 | 494.9 | 1,542.6 | | |
| Purchase accounting depreciation and amortization | (26.1) | (26.1) | (25.9) | (25.8) | (103.9) | | |
| Corporate and other | (29.4) | (24.6) | (15.6) | (35.1) | (104.7) | | |
| Non-operating pension and postretirement benefit credit (cost) | 4.4 | (21.3) | 11.9 | 0.3 | (4.7) | | |
| Change in fair value of investments | 7.6 | (140.7) | (5.2) | 1.4 | (136.9) | | |
| Interest expense, net | (29.1) | (29.6) | (30.2) | (29.9) | (118.8) | | |
| Income before income taxes | 282.5 | 41.1 | 344.2 | 405.8 | 1,073.6 | | |
| Income tax (provision) benefit | (43.6) | 8.3 | (49.4) | (69.8) | (154.5) | | |
| Net income | 238.9 | 49.4 | 294.8 | 336.0 | 919.1 | | |
| Net loss attributable to noncontrolling interest | (2.6) | (4.5) | (3.1) | (2.9) | (13.1) | | |
| Net income attributable to Rockwell Automation, Inc. | \$ 241.5 | \$ 53.9 | \$ 297.9 | \$ 338.9 | \$ 932.2 | | |
| Diluted EPS | \$ 2.05 | \$ 0.46 | \$ 2.55 | \$ 2.91 | \$ 7.97 | | |
| Adjusted EPS ⁽²⁾ | \$ 2.14 | \$ 1.66 | \$ 2.66 | \$ 3.04 | \$ 9.49 | | |
| Pre-tax Margin | 15.2% | 2.3% | 17.5% | 19.1% | 13.8% | | |
| Segment operating margin | | | | | | | |
| Intelligent Devices | 23.7% | 14.6% | 19.7% | 22.3% | 20.2% | | |
| Software & Control | 22.9% | 24.6% | 31.4% | 34.5% | 28.8% | | |
| Lifecycle Services | 5.5% | 7.3% | 9.4% | 10.7% | 8.3% | | |
| Total segment operating margin ⁽¹⁾ | 19.1% | 15.7% | 20.8% | 23.3% | 19.9% | | |
| | | | | | | | |

(1) Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages)

(unaudited)

| | Fiscal Year 2021 | | | | | | |
|---|------------------|------------|------------|------------|------------|--|--|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD | | |
| Sales | | | | | | | |
| Intelligent Devices | \$ 721.7 | \$ 850.2 | \$ 882.9 | \$ 857.1 | \$ 3,311.9 | | |
| Software & Control | 441.0 | 502.3 | 509.6 | 494.1 | 1,947.0 | | |
| Lifecycle Services | 402.6 | 423.6 | 455.7 | 456.6 | 1,738.5 | | |
| Total sales | \$ 1,565.3 | \$ 1,776.1 | \$ 1,848.2 | \$ 1,807.8 | \$ 6,997.4 | | |
| Segment operating earnings | | | | | | | |
| Intelligent Devices | \$ 140.2 | \$ 202.0 | \$ 193.6 | \$ 166.3 | \$ 702.1 | | |
| Software & Control | 133.1 | 149.8 | 128.3 | 119.8 | 531.0 | | |
| Lifecycle Services | 36.0 | 38.3 | 46.8 | 37.1 | 158.2 | | |
| Total segment operating earnings ⁽¹⁾ | 309.3 | 390.1 | 368.7 | 323.2 | 1,391.3 | | |
| Purchase accounting depreciation and amortization | (11.7) | (13.1) | (12.9) | (17.4) | (55.1) | | |
| Corporate and other | (28.0) | (30.4) | (29.2) | (33.0) | (120.6) | | |
| Non-operating pension and postretirement benefit cost | (7.0) | (7.0) | (34.3) | (15.5) | (63.8) | | |
| Change in fair value of investments | 390.4 | 190.9 | 43.3 | (227.2) | 397.4 | | |
| Legal Settlement | 70.0 | - | - | - | 70.0 | | |
| Interest (expense) income, net | (22.3) | (22.8) | (22.1) | (25.8) | (93.0) | | |
| Income before income taxes | 700.7 | 507.7 | 313.5 | 4.3 | 1,526.2 | | |
| Income tax provision | (110.3) | (97.4) | (44.5) | 70.3 | (181.9) | | |
| Net income | 590.4 | 410.3 | 269.0 | 74.6 | 1.344.3 | | |
| Income (loss) attributable to noncontrolling interest | (2.9) | (4.7) | (2.3) | (3.9) | (13.8) | | |
| Net income attributable to Rockwell | \$ 593.3 | \$ 415.0 | \$ 271.3 | \$ 78.5 | \$ 1,358.1 | | |
| Diluted EPS | \$ 5.06 | \$ 3.54 | \$ 2.32 | \$ 0.67 | \$ 11.58 | | |
| Adjusted EPS ⁽²⁾ | \$ 2.38 | \$ 2.41 | \$ 2.31 | \$ 2.33 | \$ 9.43 | | |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

| Segment operating margin | | | | | |
|---|-------|-------|-------|-------|-------|
| Intelligent Devices | 19.4% | 23.8% | 21.9% | 19.4% | 21.2% |
| Software & Control | 30.2% | 29.8% | 25.2% | 24.2% | 27.3% |
| Lifecycle Services | 8.9% | 9.0% | 10.3% | 8.1% | 9.1% |
| Total segment operating margin ⁽¹⁾ | 19.8% | 22.0% | 19.9% | 17.9% | 19.9% |
| Pre-tax Margin | 44.8% | 28.6% | 17.0% | 0.2% | 21.8% |

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages)

(unaudited)

| | Fiscal Year 2020 | | | | | | | | | |
|---|------------------|---------------|----|---------------|----|---------|----|---------|----|---------|
| | | Qtr 1 | _ | Qtr 2 | | Qtr 3 | | Qtr 4 | _ | YTD |
| Sales | | | | | | | | | | |
| Intelligent Devices | \$ | 776.6 | \$ | 785.0 | \$ | 659.9 | \$ | 734.5 | \$ | 2,956.0 |
| Software & Control | | 452.5 | | 448.2 | | 364.7 | | 415.9 | | 1,681.3 |
| Lifecycle Services | | 455.4 | | 448.1 | | 369.4 | | 419.6 | | 1,692.5 |
| Total sales | \$ | 1,684.5 | \$ | 1,681.3 | \$ | 1,394.0 | \$ | 1,570.0 | \$ | 6,329.8 |
| Segment operating earnings | | | | | | | | | | |
| Intelligent Devices | \$ | 160.6 | \$ | 180.7 | \$ | 111.6 | \$ | 134.9 | \$ | 587.8 |
| Software & Control | | 140.4 | | 136.8 | | 82.1 | | 114.5 | | 473.8 |
| Lifecycle Services | | 38.1 | | 54.0 | | 35.7 | | 68.5 | | 196.3 |
| Total segment operating earnings ⁽¹⁾ | | 339.1 | | 371.5 | | 229.4 | | 317.9 | | 1,257.9 |
| Purchase accounting depreciation and amortization | | (10.0) | | (9.5) | | (10.6) | | (11.3) | | (41.4) |
| Corporate and other | | (32.8) | | (17.7) | | (26.4) | | (22.0) | | (98.9) |
| Non-operating pension and postretirement benefit (cost) credit | | (8.7) | | (8.6) | | (8.6) | | (11.5) | | (37.4) |
| Change in fair value of investments | | 71.0 | | (144.8) | | 175.5 | | 52.2 | | 153.9 |
| Interest (expense) income, net | | (24.0) | | (23.5) | | (24.8) | | (25.7) | | (98.0) |
| Income before income taxes | | 334.6 | | 167.4 | | 334.5 | | 299.6 | | 1,136.1 |
| Income tax provision | | (19.2) | | (37.5) | | (20.3) | | (35.9) | | (112.9) |
| Net income | | 315.4 | | 129.9 | | 314.2 | | 263.7 | | 1,023.2 |
| Income (loss) attributable to noncontrolling interest | | 4.7 | | (2.3) | | (3.6) | | 1.0 | | (0.2) |
| Net income attributable to Rockwell | \$ | 310.7 | \$ | 132.2 | \$ | 317.8 | \$ | 262.7 | \$ | 1,023.4 |
| Diluted EPS | \$ | 2.66 | \$ | 1.13 | \$ | 2.73 | \$ | 2.25 | \$ | 8.77 |
| Adjusted EPS ⁽²⁾ | \$ | 2.15 | \$ | 2.47 | \$ | 1.32 | \$ | 1.93 | \$ | 7.87 |
| Note: The sum of the quarterly per share amounts will not peressarily equal the | e anr | nual ner shar | | unts presente | d | | | | | |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

| Segment operating margin | | | | | |
|---|-------|-------|-------|-------|-------|
| Intelligent Devices | 20.7% | 23.0% | 16.9% | 18.4% | 19.9% |
| Software & Control | 31.0% | 30.5% | 22.5% | 27.5% | 28.2% |
| Lifecycle Services | 8.4% | 12.1% | 9.7% | 16.3% | 11.6% |
| Total segment operating margin ⁽¹⁾ | 20.1% | 22.1% | 16.5% | 20.2% | 19.9% |
| Pre-tax Margin | 19.9% | 10.0% | 24.0% | 19.1% | 17.9% |

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages) (unaudited)

| | Fiscal Year 2019 | | | | | | | | | |
|---|------------------|--------------|--------|-----------|----|---------|----|---------|----|---------|
| | | Qtr 1 | | Qtr 2 | | Qtr 3 | | Qtr 4 | | YTD |
| Sales | | | _ | | _ | | _ | | _ | |
| Intelligent Devices | \$ | 805.1 | \$ | 816.3 | \$ | 815.8 | \$ | 842.5 | \$ | 3,279.7 |
| Software & Control | | 449.9 | | 431.5 | | 444.8 | | 463.8 | | 1,790.0 |
| Lifecycle Services | | 387.3 | | 409.4 | | 404.5 | | 423.9 | | 1,625.1 |
| Total sales | \$ | 1,642.3 | \$ | 1,657.2 | \$ | 1,665.1 | \$ | 1,730.2 | \$ | 6,694.8 |
| Segment operating earnings | | | | | | | | | | |
| Intelligent Devices | \$ | 180.8 | \$ | 170.0 | \$ | 189.3 | \$ | 156.9 | \$ | 697.0 |
| Software & Control | | 146.1 | | 127.7 | | 132.7 | | 124.7 | | 531.2 |
| Lifecycle Services | | 48.0 | | 56.1 | | 73.9 | | 67.4 | | 245.4 |
| Total segment operating earnings ⁽¹⁾ | | 374.9 | | 353.8 | | 395.9 | | 349.0 | | 1,473.6 |
| Purchase accounting depreciation and amortization | | (4.1) | | (4.3) | | (4.1) | | (4.1) | | (16.6) |
| Corporate and other | | (21.9) | | (26.7) | | (23.8) | | (36.4) | | (108.8) |
| Non-operating pension and postretirement benefit credit | | 2.6 | | 2.6 | | 2.6 | | 0.6 | | 8.4 |
| Change in fair value of investments | | (246.4) | | 98.2 | | (25.6) | | (228.4) | | (402.2) |
| Valuation adjustments related to the registration of PTC Shares | | 33.7 | | - | | - | | - | | 33.7 |
| Interest (expense) income, net | | (18.0) | | (21.2) | | (23.6) | | (24.3) | | (87.1) |
| Income before income taxes | | 120.8 | | 402.4 | | 321.4 | | 56.4 | | 901.0 |
| Income tax provision | | (40.5) | | (56.4) | | (60.0) | | (48.3) | | (205.2) |
| Net income | \$ | 80.3 | \$ | 346.0 | \$ | 261.4 | \$ | 8.1 | \$ | 695.8 |
| Diluted EPS | \$ | 0.66 | \$ | 2.88 | \$ | 2.20 | \$ | 0.07 | \$ | 5.83 |
| Adjusted EPS ⁽²⁾ | \$ | 2.24 | \$ | 2.07 | \$ | 2.43 | \$ | 2.04 | \$ | 8.78 |
| Note: The sum of the quarterly per share amounts will not necessarily equal the a | nnual | per share an | nounts | presented | | | | | | |

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

| Segment operating margin | | | | | |
|---|-------|-------|-------|-------|-------|
| Intelligent Devices | 22.5% | 20.8% | 23.2% | 18.6% | 21.3% |
| Software & Control | 32.5% | 29.6% | 29.8% | 26.9% | 29.7% |
| Lifecycle Services | 12.4% | 13.7% | 18.3% | 15.9% | 15.1% |
| Total segment operating margin ⁽¹⁾ | 22.8% | 21.3% | 23.8% | 20.2% | 22.0% |
| Pre-tax Margin | 7.4% | 24.3% | 19.3% | 3.3% | 13.5% |

⁽¹⁾Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages)

(unaudited)

| | Fiscal Year 2018 | | | | | | |
|---|-------------------|-----------------|------------|------------|------------|--|--|
| | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | YTD | | |
| Sales | | | | | | | |
| Intelligent Devices | \$ 771.6 | \$ 812.1 | \$ 834.1 | \$ 846.6 | \$ 3,264.4 | | |
| Software & Control | 433.3 | 440.5 | 459.5 | 454.9 | 1,788.2 | | |
| Lifecycle Services | 381.7 | 398.6 | 405.1 | 428.0 | 1,613.4 | | |
| Total sales | \$ 1,586.6 | \$ 1,651.2 | \$ 1,698.7 | \$ 1,729.5 | \$ 6,666.0 | | |
| Segment operating earnings | | | | | | | |
| Intelligent Devices | \$ 168.5 | \$ 166.3 | \$ 188.7 | \$ 168.3 | \$ 691.8 | | |
| Software & Control | 133.4 | 128.6 | 140.3 | 129.6 | 531.9 | | |
| Lifecycle Services | 53.5 | 50.0 | 53.6 | 61.0 | 218.1 | | |
| Total segment operating earnings ⁽¹⁾ | 355.4 | 344.9 | 382.6 | 358.9 | 1,441.8 | | |
| Purchase accounting depreciation and amortization | (4.4) | (4.5) | (4.3) | (4.2) | (17.4) | | |
| Corporate and other | (24.0) | (24.8) | (33.0) | (18.2) | (100.0) | | |
| Non-operating pension and postretirement benefit costs | (5.8) | (5.7) | (5.6) | (6.7) | (23.8) | | |
| Costs related to unsolicited Emerson proposals | (11.2) | - | - | - | (11.2) | | |
| Change in fair value of investments | - | - | (7.3) | 131.0 | 123.7 | | |
| Valuation adjustments related to the registration of PTC securities | - | - | (69.5) | 35.8 | (33.7) | | |
| Interest (expense) income, net | (12.2) | (10.3) | (11.2) | (14.9) | (48.6) | | |
| Income before income taxes | 297.8 | 299.6 | 251.7 | 481.7 | 1,330.8 | | |
| Income tax provision | (534.2) | (72.2) | (53.1) | (135.8) | (795.3) | | |
| Net income | \$ (236.4) | \$ 227.4 | \$ 198.6 | \$ 345.9 | \$ 535.5 | | |
| Diluted EPS | \$ (1.84) | \$ 1.77 | \$ 1.58 | \$ 2.80 | \$ 4.21 | | |
| Adjusted EPS ⁽²⁾ | \$ 1.99 | \$ 1.91 | \$ 2.19 | \$ 2.13 | \$ 8.21 | | |
| Note: The sum of the quarterly per share amounts will not necessarily equal the ann | ual per share amo | unts presented. | | | | | |

| Segment operating margin | | | | | |
|---|-------|-------|-------|-------|-------|
| Intelligent Devices | 21.8% | 20.5% | 22.6% | 19.9% | 21.2% |
| Software & Control | 30.8% | 29.2% | 30.5% | 28.5% | 29.7% |
| Lifecycle Services | 14.0% | 12.5% | 13.2% | 14.3% | 13.5% |
| Total segment operating margin ⁽¹⁾ | 22.4% | 20.9% | 22.5% | 20.8% | 21.6% |
| Pre-tax Margin | 18.8% | 18.1% | 14.8% | 27.9% | 20.0% |

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

(in millions, except per share amounts and percentages)

(unaudited)

| | F | iscal Year 2025 |
|---|----|--------------------|
| | | Qtr 1 |
| Net income attributable to Rockwell Automation | \$ | 184.0 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | | - |
| Purchase accounting depreciation and amortization and impairment attributable to Rockwell Automation, net of tax Change in fair value of investments, net of tax | | 25.0 |
| Restructuring charges, net of tax | | - |
| Adjusted income | \$ | 209.0 |
| Diluted EPS | \$ | 1.61 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | | - |
| Purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation, net of tax | | 0.22 |
| Change in fair value of investments, net of tax | | - |
| Restructuring charges, net of tax | | - |
| Adjusted EPS | \$ | 1.83 |
| Effective tax rate | | 16.4% |
| Tax effect of non-operating pension and postretirement benefit (credit) cost | | 0.0% |
| Tax effect of purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation | | 1.1% |
| Tax effect of change in fair value of investments | | 0.0% |
| Restructuring charges, net of tax | | 0.0% |
| Adjusted effective tax rate | | 17.5% |

(in millions, except per share amounts and percentages)

(unaudited)

| | F | iscal Year 2024 |
|---|----|--------------------|
| | | Qtr 1 |
| Net income attributable to Rockwell Automation | \$ | 215.0 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | | (4.0) |
| Purchase accounting depreciation and amortization and impairment attributable to Rockwell Automation, net of tax | | 27.0 |
| Change in fair value of investments, net of tax | | (2.0) |
| Restructuring charges, net of tax | | - |
| Adjusted income | \$ | 236.0 |
| Diluted EPS | \$ | 1.86 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | | (0.03) |
| Purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation, net of tax | | 0.23 |
| Change in fair value of investments, net of tax | | (0.02) |
| Restructuring charges, net of tax | | - |
| Adjusted EPS | \$ | 2.04 |
| Effective tax rate | | 18.1% |
| Tax effect of non-operating pension and postretirement benefit (credit) cost | | -0.1% |
| Tax effect of purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation | | -0.1% |
| Tax effect of change in fair value of investments | | 0.0% |
| Restructuring charges, net of tax | | 0.0% |
| Adjusted effective tax rate | | 17.9% |

(in millions, except per share amounts and percentages)

(unaudited)

| | Qtr 1 | | Qtr 2 | Qtr 3 | Qtr 4 | YTD |
|--|-------------|----|--------|-------------|-------------|---------------|
| Net income attributable to Rockwell Automation | \$ 384.0 | \$ | 300.3 | \$ 400.2 | \$ 302.9 | \$ 1,387.4 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | (9.6) | | 79.8 | (4.3) | (3.8) | 62.1 |
| Purchase accounting depreciation and amortization and impairment attributable to Rockwell Automation, | 17.4 | | 17.8 | 18.2 | 115.5 | 168.9 |
| Change in fair value of investments, net of tax | (106.5) | | (47.8) | (65.0) | 7.6 | (211.7) |
| Adjusted income | \$ 285.3 | \$ | 350.1 | \$ 349.1 | \$ 422.2 | \$ 1,406.7 |
| Diluted EPS | \$ 3.31 | \$ | 2.59 | \$ 3.45 | \$ 2.61 | \$ 11.95 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | (0.08) | | 0.68 | (0.04) | (0.03) | 0.54 |
| Purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation, | 0.15 | | 0.15 | 0.16 | 1.00 | 1.46 |
| Change in fair value of investments, net of tax | (0.92) | | (0.41) | (0.56) | 0.06 | (1.83) |
| Adjusted EPS | \$ 2.46 | \$ | 3.01 | \$ 3.01 | \$ 3.64 | \$ 12.12 |
| Effective tax rate | 19.1% | | 16.1% | 15.5% | 35.2% | 20.5% |
| Tax effect of non-operating pension and postretirement benefit (credit) cost | -0.1% | | 1.9% | -0.1% | 0.2% | 0.3% |
| Tax effect of purchase accounting depreciation and amortization, and impairment attributable to Rockwell | 0.5% | | 0.4% | 0.6% | -18.0% | -3.7% |
| Tax effect of change in fair value of investments | -2.4% | | -1.0% | -1.9% | -0.4% | -0.7% |
| Adjusted effective tax rate | 17.1% | | 17.4% | 14.1% | 17.0% | 16.4% |

(in millions, except per share amounts and percentages)

(unaudited)

| | | 1 | Fiscal | Year 202 | | | |
|---|-------------|-------------|--------|----------|----|--------|---------------|
| | Qtr 1 | Qtr 2 | | Qtr 3 | (| Qtr 4 | YTD |
| Net income attributable to Rockwell Automation | \$ 241.5 | \$ 53.9 | \$ | 297.9 | \$ | 338.9 | \$ 932.2 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | 17.5 | 17.5 | | 17.3 | | 17.3 | 69.6 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | (3.6) | 15.8 | | (8.1) | | (1.3) | 2.8 |
| Change in fair value of investments, net of tax | (4.1) | 107.3 | | 4.0 | | (1.1) | 106.1 |
| Adjusted Income | \$ 251.3 | \$ 194.5 | \$ | 311.1 | \$ | 353.8 | \$ 1,110.7 |
| Diluted EPS | \$ 2.05 | \$ 0.46 | \$ | 2.55 | \$ | 2.91 | \$ 7.97 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | 0.15 | 0.15 | | 0.15 | | 0.15 | 0.59 |
| Non-operating pension and postretirement benefit (credit) cost, net of tax | (0.03) | 0.14 | | (0.07) | | (0.01) | 0.02 |
| Change in fair value of investments, net of tax | (0.03) | 0.91 | | 0.03 | | (0.01) | 0.91 |
| Adjusted EPS | \$ 2.14 | \$ 1.66 | \$ | 2.66 | \$ | 3.04 | \$ 9.49 |
| Effective tax rate | 15.4% | -20.2% | | 14.4% | | 17.2% | 14.4% |
| Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation | 0.8% | 1.0% | | 0.6% | | 0.3% | 0.6% |
| Tax effect of non-operating pension and postretirement benefit (credit) cost | 0.0% | 15.7% | | -0.7% | | 0.3% | 0.1% |
| Tax effect of the change in fair value of investments | -0.9% | 19.5% | | 0.2% | | 0.0% | 0.9% |
| Adjusted Effective Tax Rate | 15.3% | 16.0% | | 14.5% | | 17.8% | 16.0% |

(in millions, except per share amounts and percentages)

(unaudited)

| | | | | F | iscal | Year 202 | | | | |
|---|-------|-------|----|---------|-------|----------|----|--------|----|---------|
| | Qtr | 1 | Q | tr 2 | (| Qtr 3 | (| Qtr 4 | | YTD |
| Net income attributable to Rockwell Automation | \$ 59 | 93.3 | \$ | 415.0 | \$ | 271.3 | \$ | 78.5 | \$ | 1,358.1 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | | 6.6 | | 7.6 | | 7.6 | | 10.9 | | 32.7 |
| Non-operating pension and postretirement benefit cost (credit), net of tax | | 5.0 | | 5.0 | | 26.1 | | 11.7 | | 47.8 |
| Change in the fair value of investments, net of tax | (32 | 26.2) | (| (144.8) | | (34.1) | | 172.4 | | (332.7) |
| Adjusted Income | \$ 27 | 78.7 | \$ | 282.8 | \$ | 270.9 | \$ | 273.5 | \$ | 1,105.9 |
| Diluted EPS from net income | \$ 5 | 5.06 | | \$3.54 | \$ | 2.32 | | \$0.67 | \$ | 11.58 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | (| 0.06 | | 0.07 | | 0.07 | | 0.09 | | 0.28 |
| Non-operating pension and postretirement benefit cost (credit), net of tax | (| 0.04 | | 0.04 | | 0.22 | | 0.10 | | 0.41 |
| Change in the fair value of investments, net of tax | (2 | 2.78) | | (1.24) | | (0.30) | | 1.47 | | (2.84) |
| Adjusted EPS | \$ 2 | 2.38 | \$ | 2.41 | \$ | 2.31 | \$ | 2.33 | \$ | 9.43 |
| Effective tax rate | 15 | 5.8% | | 19.2% | | 14.2% | -1 | 634.9% | | 11.9% |
| Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation | (| 0.2% | | 0.3% | | 0.3% | | 1.6% | | 0.4% |
| Tax effect of non-operating pension and postretirement benefit cost (credit) | (| 0.1% | | 0.1% | | 0.9% | 1 | 299.0% | | 0.5% |
| Tax effect of the change in fair value of investments | -(| 0.7% | | -2.9% | | -0.8% | | 331.2% | | -1.2% |
| Adjusted Effective Tax Rate | 15 | 5.4% | | 16.7% | | 14.6% | | -3.1% | | 11.6% |

(in millions, except per share amounts and percentages)

(unaudited)

| | Qtr 1 | Qtr 2 | Qtr 3 | | Qtr 4 | | YTD |
|---|-------------|-------------|-------|---------|-------|--------|---------------|
| Net income attributable to Rockwell Automation | \$ 310.7 | \$ 132.2 | \$ | 317.8 | \$ | 262.7 | \$ 1,023.4 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | 5.4 | 4.9 | | 5.8 | | 6.3 | 22.4 |
| Non-operating pension and postretirement benefit cost (credit), net of tax | 6.3 | 6.2 | | 6.2 | | 8.6 | 27.3 |
| Change in the fair value of investments, net of tax | (71.0) | 144.8 | | (175.5) | | (52.2) | (153.9) |
| Adjusted Income | \$ 251.4 | \$ 288.1 | \$ | 154.3 | \$ | 225.4 | \$ 919.2 |
| Diluted EPS from net income | \$ 2.66 | \$1.13 | \$ | 2.73 | | \$2.25 | \$ 8.77 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | 0.04 | 0.04 | | 0.05 | | 0.06 | 0.19 |
| Non-operating pension and postretirement benefit cost (credit), net of tax | 0.06 | 0.06 | | 0.05 | | 0.07 | 0.23 |
| Change in the fair value of investments, net of tax | (0.61) | 1.24 | | (1.51) | | (0.45) | (1.32) |
| Adjusted EPS | \$ 2.15 | \$ 2.47 | \$ | 1.32 | \$ | 1.93 | \$ 7.87 |
| Effective tax rate | 5.7% | 22.4% | | 6.1% | | 12.0% | 9.9% |
| Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation | 0.4% | 0.2% | | 0.5% | | 0.2% | 0.4% |
| Tax effect of non-operating pension and postretirement benefit cost (credit) | 0.6% | 0.2% | | 0.5% | | 0.5% | 0.6% |
| Tax effect of the change in fair value of investments | 1.6% | -10.2% | | 7.0% | | 2.5% | 1.5% |
| Adjusted Effective Tax Rate | 8.3% | 12.6% | | 14.1% | | 15.2% | 12.4% |

(in millions, except per share amounts and percentages)

(unaudited)

| | | I | Fiscal | Year 201 | | |
|---|-------------|-------------|--------|----------|-------------|---------------|
| | Qtr 1 | Qtr 2 | | Qtr 3 | Qtr 4 | YTD |
| Net income | \$ 80.3 | \$ 346.0 | \$ | 261.4 | \$ 8.1 | \$ 695.8 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | 3.3 | 3.5 | | 3.3 | 3.3 | 13.4 |
| Non-operating pension and postretirement benefit credit, net of tax | (2.3) | (2.2) | | (2.3) | (0.6) | (7.4) |
| Change in the fair value of investments, net of tax | 191.0 | (98.2) | | 25.6 | 228.4 | 346.8 |
| Adjusted Income | \$ 272.3 | \$ 249.1 | \$ | 288.0 | \$ 239.2 | \$ 1,048.6 |
| Diluted EPS from net income | \$ 0.66 | \$2.88 | \$ | 2.20 | \$0.07 | \$ 5.83 |
| Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax | 0.03 | 0.03 | | 0.03 | 0.03 | 0.11 |
| Non-operating pension and postretirement benefit credit, net of tax | (0.02) | (0.02) | | (0.02) | (0.01) | (0.06) |
| Change in fair value of investments, net of tax | 1.57 | (0.82) | | 0.22 | 1.95 | 2.90 |
| Adjusted EPS | \$ 2.24 | \$ 2.07 | \$ | 2.43 | \$ 2.04 | \$ 8.78 |
| Effective tax rate | 33.5% | 14.0% | | 18.7% | 85.6% | 22.8% |
| Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation | 0.0% | 0.0% | | 0.1% | 0.0% | 0.0% |
| Tax effect of non-operating pension and postretirement benefit credit | 0.0% | 0.1% | | 0.0% | 0.9% | 0.1% |
| Tax effect of change in fair value of investments | -14.8% | 4.5% | | -1.4% | -69.5% | -5.0% |
| Adjusted Effective Tax Rate | 18.7% | 18.6% | | 17.4% | 17.0% | 17.9% |

Sales By Geographic Region^(a) (in millions, except percentages) (unaudited)

| | Year Ended September 30, | | | | | | | | | | | | | | | |
|--|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---------------------------------------|---------------------------------------|
| | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| North America Europe, Middle East Africa Asia Pacific Latin America | \$ 5,052.8 1,504.5 1,072.8 634.1 | \$ 5,224.0 1,870.6 1,358.0 605.4 | \$ 4,722.0 1,437.6 1,088.0 512.8 | \$ 4,132.8 1,405.7 1,012.2 446.7 | \$ 3,760.2 1,249.3 868.7 451.6 | \$ 4,014.3 1,249.8 908.6 522.1 | \$ 3,964.1 1,286.8 933.3 481.8 | \$ 3,801.8 1,193.7 866.4 449.4 | \$ 3,529.8 1,147.2 764.4 438.1 | \$ 3,813.4 1,174.0 834.5 486.0 | \$ 3,851.6 1,351.8 884.0 536.1 | \$ 3,671.6 1,284.9 851.9 543.5 | \$ 3,531.6 1,280.6 942.4 504.8 | \$ 3,314.0 1,267.6 910.6 508.2 | \$ 2,777.2 987.3 724.3 368.2 | \$ 2,466.3 962.1 579.3 324.8 |
| Total | \$ 8,264.2 | \$ 9,058.0 | \$ 7,760.4 | \$ 6,997.4 | \$ 6,329.8 | \$ 6,694.8 | \$ 6,666.0 | \$ 6,311.3 | \$ 5,879.5 | \$ 6,307.9 | \$ 6,623.5 | \$ 6,351.9 | \$ 6,259.4 | \$ 6,000.4 | \$ 4,857.0 | \$ 4,332.5 |
| | | | | | | | | | | | | | | | | |
| North America | 61% | 58% | 61% | 59% | 59% | 60% | 60% | 60% | 60% | 60% | 59% | 58% | 56% | 56% | 57% | 57% |
| Europe, Middle East Africa Asia Pacific | 18% 13% | 20% 15% | 18% 14% | 20% 15% | 20% 14% | 19% 13% | 19% 14% | 19% 14% | 20% 13% | 19% 13% | 20% 13% | 20% 13% | 21% 15% | 21% 15% | 20% 15% | 22% 13% |
| Latin America | 8% | 7% | 14% | 15% | 14% | 13% | 14% | 14% | 13% | 13% | 8% | 9% | 8% | 8% | 8% | 8% |
| Laun America | 8% | | | 6% | 1% | 8% | | | 1% | 8% | | 9% | 8% | 8% | 8% | 8% |
| Total | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |

(a) Sales are attributed to the geographic regions based on the country of destination.

Condensed Consolidated Balance Sheet Information

(in millions, except per share amounts and ratios)

| (unaudited) | |
|-------------|--|
| | |

| | September 30, | | | | | | | | | | | | | | | |
|---|---------------|-------------|-------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| Assets | | | | | | | | | | | | | | | | |
| Current assets | | | | | | | | | | | | | | | | |
| Cash and cash equivalents | \$ 471.0 | \$ 1,071.8 | \$ 490.7 | \$ 662.2 | \$ 704.6 | \$ 1,018.4 | \$ 618.8 | \$ 1,410.9 | \$ 1,526.4 | \$ 1,427.3 | \$ 1,191.3 | \$ 1,200.9 | \$ 903.9 | \$ 988.9 | \$ 813.4 | \$ 643.8 |
| Short-term Investments | 0.3 | 0.6 | 12.6 | 0.6 | 0.6 | 39.6 | 290.9 | 1,124.6 | 902.8 | 721.9 | 628.5 | 372.7 | 350.0 | | | |
| Receivables | 1,802.0 | 2,167.4 | 1,736.7 | 1,424.5 | 1,249.1 | 1,178.7 | 1,190.1 | 1,135.5 | 1,079.0 | 1,041.0 | 1,215.8 | 1,186.1 | 1,187.3 | 1,063.4 | 859.0 | 726.3 |
| Inventories | 1,293.1 | 1,404.9 | 1,054.2 | 798.1 | 584.0 | 575.7 | 581.6 | 558.7 | 526.6 | 535.6 | 588.4 | 615.4 | 619.0 | 641.7 | 603.3 | 436.4 |
| Other current assets | 314.8 | 266.1 | 316.5 | 178.0 | 147.5 | 173.3 | 149.3 | 191.0 | 150.2 | 171.0 | 310.2 | 304.8 | 327.3 | 381.1 | 310.9 | 328.3 |
| Total current assets | 3,881.2 | 4,910.8 | 3,610.7 | 3,063.4 | 2,685.8 | 2,985.7 | 2,830.7 | 4,420.7 | 4,185.0 | 3,896.8 | 3,934.2 | 3,679.9 | 3,387.5 | 3,075.1 | 2,586.6 | 2,134.8 |
| Property, net | 776.7 | 684.2 | 586.5 | 581.9 | 574.4 | 571.9 | 576.8 | 583.9 | 578.3 | 605.6 | 632.9 | 616.0 | 587.1 | 561.4 | 536.9 | 532.5 |
| Operating lease right-of-use assets | 422.6 | 349.4 | 321.0 | 377.7 | 342.9 | - | - | - | - | - | - | - | - | - | - | - |
| Goodwill and intangibles | 5,059.6 | 4,381.6 | 4,426.0 | 4,647.7 | 2,129.6 | 1,265.2 | 1,290.7 | 1,315.7 | 1,329.2 | 1,258.3 | 1,296.8 | 1,235.8 | 1,158.3 | 1,170.6 | 1,129.8 | 1,144.1 |
| Long-term investments | 168.7 | 157.1 | 1,056.0 | 1,363.5 | 953.5 | 793.9 | 1,288.0 | 325.7 | 54.4 | 51.8 | 54.3 | 51.1 | 45.2 | 42.9 | 31.6 | 40.5 |
| Other assets ⁽¹⁾⁽²⁾ | 923.3 | 820.9 | 758.5 | 667.4 | 578.5 | 496.3 | 275.8 | 515.7 | 954.3 | 592.2 | 306.1 | 261.8 | 458.4 | 434.9 | 463.4 | 453.8 |
| Total assets | \$ 11,232.1 | \$ 11,304.0 | \$ 10,758.7 | \$ 10,701.6 | \$ 7,264.7 | \$ 6,113.0 | \$ 6,262.0 | \$ 7,161.7 | \$ 7,101.2 | \$ 6,404.7 | \$ 6,224.3 | \$ 5,844.6 | \$ 5,636.5 | \$ 5,284.9 | \$ 4,748.3 | \$ 4,305.7 |
| Liabilities and equity | | | | | | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | | | | | | |
| Short-term debt | \$ 770.8 | \$ 94.7 | \$ 359.3 | \$ 509.7 | \$ 24.6 | \$- | \$ 551.0 | \$ 350.4 | \$ 448.6 | \$- | \$ 325.0 | \$ 179.0 | \$ 157.0 | \$- | \$- | \$- |
| Current portion of long-term debt | 307.4 | 8.6 | 609.1 | 6.8 | - | 300.5 | - | 250.0 | | - | - | · - | - | | - | - |
| Accounts payable | 860.4 | 1,150.2 | 1,028.0 | 889.8 | 687.8 | 694.6 | 713.4 | 623.2 | 543.1 | 521.7 | 520.6 | 546.7 | 547.6 | 455.1 | 435.7 | 313.3 |
| Other current liabilities | 1,665.3 | 2,111.8 | 1,575.8 | 1,585.9 | 1,098.4 | 941.7 | 972.5 | 922.2 | 984.2 | 806.0 | 846.5 | 819.0 | 827.0 | 874.8 | 786.6 | 633.9 |
| Total current liabilities | 3,603.9 | 3,365.3 | 3,572.2 | 2,992.2 | 1,810.8 | 1,936.8 | 2,236.9 | 2,145.8 | 1,975.9 | 1,327.7 | 1,692.1 | 1,544.7 | 1,531.6 | 1,329.9 | 1,222.3 | 947.2 |
| Long-term debt ⁽¹⁾ | 2,561.3 | 2.862.9 | 2.867.8 | 3.464.6 | 1,974.7 | 1.956.4 | 1,225.2 | 1,243.4 | 1,516.3 | 1,500.9 | 900.4 | 905.1 | 905.0 | 905.0 | 904.9 | 904.7 |
| Operating lease liabilities | 355.6 | 285.3 | 263.5 | 313.6 | 274.7 | - | - | - | - | - | - | - | - | - | - | - |
| Other liabilities | 1,036.1 | 1.047.1 | 1.038.5 | 1,237.1 | 1,857.7 | 1,815.6 | 1,182,4 | 1,108.9 | 1.618.9 | 1,319.3 | 973.7 | 809.3 | 1.348.2 | 1.302.0 | 1.160.7 | 1,137.4 |
| Shareowners' equity | 3,675.2 | 3,743.4 | 3,016.7 | 2,694.1 | 1,346.8 | 404.2 | 1,617.5 | 2,663.6 | 1,990.1 | 2,256.8 | 2,658.1 | 2,585.5 | 1,851.7 | 1,748.0 | 1,460.4 | 1,316.4 |
| | | | | | ., | | | | | | | | ., | ., | ., | ., |
| Total liabilities and equity | \$ 11,232.1 | \$ 11,304.0 | \$ 10,758.7 | \$ 10,701.6 | \$ 7,264.7 | \$ 6,113.0 | \$ 6,262.0 | \$ 7,161.7 | \$ 7,101.2 | \$ 6,404.7 | \$ 6,224.3 | \$ 5,844.6 | \$ 5,636.5 | \$ 5,284.9 | \$ 4,748.3 | \$ 4,305.7 |
| | | | | | | | | | | | | | | | | |
| Ratios | | | | | | | | | | | | | | | | |
| Debt-to-total capital | 49.8% | 44.2% | 56.0% | 59.6% | 59.8% | 84.8% | 52.3% | 40.9% | 49.7% | 39.9% | 31.6% | 29.5% | 36.4% | 34.1% | 38.3% | 40.7% |
| Debt to equity | 99.0% | 79.2% | 127.2% | 147.8% | 148.4% | 558.4% | 109.8% | 69.2% | 98.7% | 66.5% | 46.1% | 41.9% | 57.4% | 51.8% | 62.0% | 68.7% |
| Current ratio | 1.08 | 1.46 | 1.01 | 1.02 | 1.48 | 1.54 | 1.27 | 2.06 | 2.12 | 2.94 | 2.33 | 2.38 | 2.21 | 2.31 | 2.12 | 2.25 |
| Equity per share | \$ 32.24 | \$ 32.61 | \$ 26.03 | \$ 23.23 | \$ 11.63 | \$ 3.42 | \$ 12.90 | \$ 20.74 | \$ 15.49 | \$ 17.05 | \$ 19.44 | \$ 18.63 | \$ 13.25 | \$ 12.32 | \$ 10.31 | \$ 9.26 |
| Basic weighted average outstanding shares | 114.0 | 114.8 | 115.9 | 116.0 | 115.8 | 118.3 | 125.4 | 128.4 | 128.5 | 132.4 | 136.7 | 138.8 | 139.8 | 141.9 | 141.7 | 142.1 |
| | | | | | | | | | | | | | | | | |
| Debt ratings at September 30, 2024 | | | | | | | | | Fitch | S&P | Moody's | | | | | |
| Commercial paper | | | | | | | | | F1 | A-2 | P-2 | | | | | |
| Long-term debt | | | | | | | | | А | A- | A3 | | | | | |
| - | | | | | | | | | | | | | | | | |

(1) In April 2015, the Financial Accounting Standards Board (FASB) issued new guidance retrospectively as of September 30, 2015. We have included \$9.4 million and \$5.2 million of debt issuance costs associated with our long-term debt as a reduction of long-term debt, which we previously included within other assets, at September 30, 2015 and 2014, respectively. For purposes of the table above, this guidance has been applied only to fiscal 2014 and 2015.

⁽²⁾ In November 2015, the FASB issued new guidance that requires all deferred income taxes to be classified on the balance sheet as noncurrent assets or liabilities rather than separating current and noncurrent deferred income taxes based on the classification of the related assets and liabilities. This requirement is effective for us no later than October 1, 2017; however, we elected to adopt earlier as of December 31, 2015. Upon adoption of this guidance we retrospectively reclassified \$151.2 million of deferred income taxes for current assets at September 30, 2015.

Commercial paper

Condensed Consolidated Cash Flow Information

(in millions) (unaudited)

| Solution | |
|--|-----------------|
| Operating Activities Net income \$ 947.3 \$ 1,278.0 \$ 919.1 \$ 1,344.3 \$ 1,023.2 \$ 695.8 \$ 535.5 \$ 825.7 \$ 729.7 \$ 827.6 \$ 826.8 \$ 756.3 \$ 737.0 \$ 697.8 \$ 464.3 \$ Income from discontinued operations | |
| Income from discontinued operations (0.7) (23.9) | |
| | |
| Income from continuing operations 947.3 1,278.0 919.1 1,344.3 1,023.2 695.8 535.5 825.7 729.7 827.6 826.8 756.3 737.0 697.1 440.4 | (2.8) |
| | 217.9 |
| Adjustments to arrive at cash provided by operating activities: | |
| Depreciation and amortization 317.4 250.4 238.9 189.8 172.7 152.2 164.6 168.9 172.2 162.5 152.5 145.2 138.6 131.3 127.3 | 134.1 |
| Retirement benefits expense 17.9 125.3 76.4 155.1 129.5 70.7 114.0 176.0 157.1 141.3 132.9 170.4 105.9 100.9 89.1 | 48.5 |
| Pension contributions (28.3) (25.9) (53.6) (35.8) (84.1) (30.9) (50.3) (254.9) (44.3) (41.0) (42.1) (41.3) (341.1) (184.7) (181.2) | (28.8) |
| Change in fair value of investments (0.1) (279.3) 136.9 (397.4) (153.9) 368.5 (90.0) - < | - |
| Goodwillinpairment - 157.5 | - 254.6 |
| reconvalues/internationals/parallels 240.0 (394.4) (309.4) (130.1) 10.4 (0.0 (01.9) (2.3) 10.0 00.2 (01.3) (0.2) (24.1) (2.4.1) (100.9) (25.1) | (56.7) |
| Componisation and continues (2003) (2 | (30.7) |
| Other (381.5) 253.9 120.0 (13.5) 61.3 (28.3) 665.7 (4.1) (4.3) 43.0 (18.6) 0.9 169.4 116.3 55.4 | (43.2) |
| Cash provided by operating activities 863.8 1.374.6 823.1 1.261.0 1.120.5 1.182.0 1.300.0 1.034.0 947.3 1.187.7 1.033.3 1.014.8 718.7 643.7 494.0 | 526.4 |
| | 320.4 |
| Investing Activities | |
| Capital expenditures (224.7) (160.5) (141.1) (120.3) (113.9) (132.8) (125.5) (141.7) (116.9) (122.9) (141.0) (146.2) (139.6) (120.1) (99.4) | (98.0) |
| Acquisitions of businesses, net of cash acquired (749.2) (168.4) (16.6) (2,488.5) (550.9) (20.7) (9.9) (1.1) (139.1) (21.2) (81.5) (84.8) (16.2) (45.9) - | (30.7) |
| Proceeds from sales of property, business and investment 3.9 0.2 0.6 0.4 14.9 4.5 0.5 95.1 0.4 2.1 0.4 0.5 2.6 5.1 1.04 Proceeds from sales of property, business and investment 0.4 1.2 3.3 0.6 6.0 312.8 1.016.1 912.6 886.3 762.7 447.8 350.0 137.5 - - | 8.8 |
| Proceedes finvestments 0.4 12.0 3.3 0.6 0.0 512.0 1,105.1 912.5 000.3 702.7 447.6 300.0 137.5 Purchases of investments (10.0) (27.1) (59.8) (13.6) (10.7) (5.1) (1.26) (1.42.4) (1.070.7) (867.6) (705.7) (372.2) (487.5) | - (8.4) |
| ruicades of mesaline in the same in the sa | (0.4) |
| Other investing activities (3.1) (12.3) (4.4) (5.2) (1.3) - - - (3.4) (4.1) - | (4.1) |
| | <u> </u> |
| Cash (used for) provided by investing activities (982.5) 854.3 (7.8) (2.626.6) (618.0) 225.0 (170.4) (516.7) (440.0) (246.9) (483.4) (256.8) (503.2) (160.9) (89.0) | (132.4) |
| Financing Activities | |
| | (100.0) |
| lssuance (repayment) of short-lerm debt, net of issuance costs 18.8 (18.8) (191.2) 208.9 23.6 Issuance (repayment) of short-lerm debt, net of discounce acosts 2.5 (599.8) - 1.485.6 (300.7) 987.6 (250.0) - 594.3 | |
| In the second second and the second | (164.5) |
| Galantinochia (Gris) (G | (53.5) |
| Proceeds from the exercise of stock options 39.4 88.5 57.9 154.6 214.4 47.4 81.8 181.9 36.2 60.3 108.5 172.3 49.0 174.0 35.2 | 11.3 |
| Excess income tax benefit from share-based compensation 3.3 12.4 29.9 31.9 18.5 38.1 16.1 | 2.4 |
| Other financing activities (52.8) (34.7) (21.0) (30.4) 0.8 (1.1) 1.8 - - (1.6) - (1.8) (0.4) (0.3) (0.3) | (3.1) |
| Cash (used for) provided by financing activities (502.8) (1,675.6) (934.2) 1,297.8 (798.9) (985.9) (1,888.9) (649.6) (397.7) (608.1) (521.8) (454.6) (282.7) (297.9) (241.4) | (307.4) |
| Effect of exchange rate changes on cash 12.1 19.2 (52.6) 16.8 8.4 (21.5) (32.8) 16.8 (10.5) (96.7) (37.7) 0.6 (16.8) (5.8) 6.8 | (24.5) |
| Cash (used for) provided by continuing operations (609.4) 572.5 (171.5) (51.0) (288.0) 399.6 (792.1) (115.5) 99.1 236.0 (9.6) 304.0 (84.0) 179.1 170.4 Discontinued Operations: | 62.1 |
| Cash used for discontinued operating activities (7.0) (1.0) (3.6) (0.8) | (0.5) |
| Cash used for discontinued operations | (0.5) |
| (Decrease) increase in cash and cash equivalents (609.4) 572.5 (171.5) (51.0) (288.0) 399.6 (792.1) (115.5) 99.1 236.0 (9.6) 297.0 (85.0) 175.5 169.6 Cash, cash equivalents, and restricted cash at beginning of year 1,080.4 507.9 679.4 730.4 1,018.4 618.8 1,410.9 1,526.4 1,427.3 1,191.3 1,200.9 903.9 988.9 813.4 643.8 | 61.6 582.2 |
| Cash, cash equivalents, and restricted cash at end of year ⁽⁴⁾ <u>\$ 471.0</u> <u>\$ 1,080.4</u> <u>\$ 507.9</u> <u>\$ 679.4</u> <u>\$ 730.4</u> <u>\$ 1,018.4</u> <u>\$ 618.8</u> <u>\$ 1,410.9</u> <u>\$ 1,526.4</u> <u>\$ 1,427.3</u> <u>\$ 1,191.3</u> <u>\$ 1,200.9</u> <u>\$ 903.9</u> <u>\$ 988.9</u> <u>\$ 813.4</u> <u>\$</u> | <u>\$ 643.8</u> |
| Free cash flow ⁽¹⁾ \$ 639.1 \$ 1,214.1 \$ 682.0 \$ 1,140.7 \$ 1,006.6 \$ 1,049.2 \$ 1,174.5 \$ 892.3 \$ 833.7 \$ 1,077.2 \$ 922.2 \$ 900.5 \$ 597.6 \$ 561.7 \$ 410.7 \$ | \$ 430.8 |

(1) Free Cash Flow is a non-GAAP measure. See Other Supplemental Information: Free Cash Flow for the definition and reasons why management believes this information is useful to investors.

¹⁰ Cash, cash equivalents, and restricted cash at September 30, 2022, 2021, and 2020, includes \$17.2M (\$8.6M in Other current assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), and \$25.8 million (\$25.8M in Other current assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2M in Other assets on the Condensed Consolidated Balance Sheet), \$17.2 million (\$17.2 milli

Return on Invested Capital (in millions, except percentages) (unaudited)

Return On Invested Capital (ROIC) is a non-GAAP financial measure. We believe that ROIC is useful to investors as a measure of performance and of the effectiveness of the use of capital in our operations. We use ROIC as one measure to monitor and evaluate our performance. Our measure of ROIC may be different from that used by other companies. We define ROIC as the percentage resulting from the following calculation:

(a) Net Income, before Interest expense, Income tax provision, and Purchase accounting depreciation and amortization, divided by;

(b) average invested capital for the year, calculated as a five quarter rolling average using the sum of Short-term debt, Long-term debt, Shareowners' equity, and Accumulated amortization of goodwill and other intangible assets, minus Cash and cash equivalents, Short-term investments, and long-term investments (fixed income securities), multiplied by;

(c) one minus the effective tax rate for the period.

ROIC is calculated as follows (in millions, except percentages):

| | | | | | | | Two | elve Months En | ded Septembe | r 30, | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|--|---|--|
| | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| (a) Return Net income from continuing operations Interest expense Income tax provision Purchase accounting depreciation and amortization Special items Return | \$ 947.3 154.6 151.8 143.9 \$ 1,397.6 | \$ 1,278.0 135.3 330.5 264.4 - \$ 2,008.2 | \$ 919.1 123.2 154.5 103.9 - \$ 1,300.7 | \$ 1,344.3 94.6 181.9 55.1 - \$ 1,675.9 | \$ 1,023.2 103.5 112.9 41.4 - \$ 1,281.0 | \$ 695.8 98.2 205.2 16.6 - \$ 1,015.8 | \$ 535.5 73.0 795.3 17.4 - | \$ 825.7 76.2 211.7 21.4 | \$ 729.7 71.3 213.4 18.4 - \$ 1,032.8 | \$ 827.6 63.7 299.9 21.0 - - \$ 1,212.2 | \$ 826.8 59.3 307.4 21.6 | \$ 756.3 60.9 224.6 19.3 - \$ 1,061.1 | \$ 737.0 60.1 228.9 19.8 - | \$ 697.1 59.5 170.5 19.8 - \$ 946.9 | \$ 440.4 60.5 103.8 18.9 - - \$ 623.6 | \$ 217.9 60.9 56.0 18.6 (4.0) \$ 349.4 |
| Retuin | a 1,397.0 | \$ 2,000.2 | φ 1,300.7 | \$ 1,075.9 | φ 1,201.U | \$ 1,015.6 | | \$ 1,133.0 | φ 1,032.0 | φ 1,212.2 | φ 1,210.1 | <u>φ 1,001.1</u> | \$ 1,045.6 | ş 940.9 | \$ 023.0 | φ 349.4 |
| (b) Average invested capital Short-term debt Long-term debt Shareowners' equity Accumulated amortization of goodwill and intangibles Cash and cash equivalents Short-term and long-term investments Average invested capital | \$ 778.8 2,686.2 3,686.2 1,359.9 (571.9) (0.4) \$ 7,938.8 | \$ 847.6 2,866.5 3,401.2 1,107.1 (584.4) (5.4) \$ 7,632.6 | \$ 665.3 3,346.3 2,826.6 1,012.1 (523.8) (5.3) \$ 7,321.2 | \$ 147.0 2,275.0 2,124.3 988.5 (730.6) (0.6) \$ 4,803.6 | \$ 230.8 1,965.7 962.9 920.0 (840.2) (9.3) \$ 3,229.9 | \$ 416.2 1,658.1 1,157.8 883.1 (767.7) (210.4) \$ 3,137.1 | \$ 460.1 1,233.0 1,965.7 866.2 (1,190.1) (948.3) \$ 2,386.6 | \$ 585.9 1,296.9 2,215.8 834.1 (1,504.4) (1,111.7) \$ 2,316.6 | \$ 248.2 1,509.0 2,164.1 811.8 (1,461.7) (846.5) \$ 2,424.9 | \$ 166.6 1,261.9 2,521.3 792.6 (1,376.1) (639.3) \$ 2,727.0 | \$ 275.5 905.3 2,680.7 772.7 (1,210.6) (485.2) \$ 2,938.4 | \$ 209.0 905.0 2,086.7 775.2 (1,010.2) (361.7) \$ 2,604.0 | \$ 207.2 905.0 1,881.5 751.0 (878.8) (232.5) \$ 2,633.4 | \$ | \$ - 904.8 1,387.9 679.4 (763.3) - \$ 2,208.8 | \$ 70.1 904.6 1,563.5 648.3 (576.0) - \$ 2,610.5 |
| (c) Effective tax rate Income tax provision Income from continuing operations before income taxes Effective tax rate | 151.8 <u>\$ 1,099.1</u> 13.8% | 330.5 \$ 1,608.5 20.5% | 154.5 <u>\$ 1,073.6</u> 14.4% | 181.9 <u>\$ 1,526.2</u> 11.9% | 112.9 <u>\$ 1,136.1</u> 9.9% | 205.2 \$ 901.0 22.8% | 257.0 \$ 1,330.8 19.3% | 211.7 \$ 1,037.4 20.4% | 213.4 \$ 943.1 22.6% | 299.9 <u>\$ 1,127.5</u> 26.6% | 307.4 \$ 1,134.2 27.1% | 224.6 \$ 980.9 22.9% | 228.9 \$ 965.9 23.7% | 170.5 \$ 867.6 19.7% | 103.8 \$ 544.2 19.1% | 56.0 \$ 273.9 20.4% |
| (a) / (b) * (1-c) Return On Invested Capital | 15.2% | 20.9% | 15.2% | 30.7% | 35.7% | 25.0% | 48.1% | 39.0% | 33.0% | 32.6% | 30.1% | 31.4% | 30.3% | 31.6% | 22.8% | 10.7% |

Other Supplemental Information

(in millions, except per share amounts and percentages)

(unaudited)

Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP earnings measures that exclude non-operating pension and postretirement benefit cost, purchase accounting depreciation and amortization, and impairment expense attributable to Rockwell Automation, change in fair value of investments, and Net income (loss) attributable to noncontrolling interests, including their respective tax effects.

We believe that Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate provide useful information to our investors about our operating performance and allow management and investors to compare our operating performance period over period. Adjusted EPS is also used as a financial measure of performance for our annual incentive compensation. Our measures of Adjusted Income, Adjusted EPS and Adjusted EPS and Adjusted EPS and Adjusted EPS and Adjusted Effective Tax Rate may be different from measures used by other companies. These non-GAAP measures should not be considered a substitute for Net income attributable to Rockwell Automation, diluted EPS, and effective tax rate.

The following are reconciliations of Net income attributable to Rockwell Automation, diluted EPS, and effective tax rate to Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate, respectively (in millions, except per share amounts and percentages):

| | Y | ear End | led Septembe | r 30, | 30, | | | |
|--|---------------|---------|--------------|-------|---------|--|--|--|
| | 2024 | | 2023 | · | 2022 | | | |
| Net income attributable to Rockwell Automation | \$ 952.5 | \$ | 1,387.4 | \$ | 932.2 | | | |
| Purchase accounting depreciation, amortization, and impairment attributable to Rockwell Automation, net of tax | 108.2 | | 168.9 | | 69.6 | | | |
| Non-operating pension and postretirement benefit cost, net of $tax^{(1)}$ | (15.8) | | 62.1 | | 2.8 | | | |
| Change in fair value of investments, net of tax | (0.8) | | (211.7) | | 106.1 | | | |
| Restructuring charges, net of tax | 73.1 | | - | | - | | | |
| Adjusted Income | \$ 1,117.2 | \$ | 1,406.7 | \$ | 1,110.7 | | | |
| Diluted EPS from continuing operations | \$ 8.28 | \$ | 11.95 | \$ | 7.97 | | | |
| Purchase accounting depreciation, amortization, and impairment attributable to Rockwell Automation, net of tax | 0.94 | | 1.46 | | 0.59 | | | |
| Non-operating pension and postretirement benefit cost, net of $tax^{(1)}$ | (0.14) | | 0.54 | | 0.02 | | | |
| Change in fair value of investments, net of tax | (0.01) | | (1.83) | | 0.91 | | | |
| Restructuring charges, net of tax | 0.64 | | - | | - | | | |
| Adjusted EPS | \$ 9.71 | \$ | 12.12 | \$ | 9.49 | | | |
| Efffective tax rate | 13.8% | | 20.5% | | 14.4% | | | |
| Tax effect of purchase accounting depreciation, amortization, and impairment attributable to Rockwell Automation | 0.4% | | -3.7% | | 0.6% | | | |
| Tax effect of non-operating pension and postretirement benefit $\cos^{(1)}$ | -0.1% | | 0.3% | | 0.1% | | | |
| Tax effect of change in fair value of investments | 0.1% | | -0.7% | | 0.9% | | | |
| Tax effect of restructuring charges | 0.9% | | 0.0% | | 0.0% | | | |
| Adjusted Effective Tax Rate | 15.1% | | 16.4% | | 16.0% | | | |
| | | | | | | | | |

(1) See Other Supplemental Information: Components of Pension and Postretirement Benefit Expense for a reconciliation of the components of non-operating pension and postretirement benefit cost by fiscal year.

Other Supplemental Information

(in millions, except percentages) (unaudited)

Free Cash Flow

Our definition of free cash flow, which is a non-GAAP financial measure, takes into consideration capital investments required to maintain the operations of our businesses and execute our strategy. In the first quarter of fiscal year 2017, we adopted a new share-based compensation accounting standard that requires the excess income tax benefit from share-based compensation to be classified as an operating, rather than as a financing, cash flow. In previous periods, we added this benefit back to our calculation of free cash flow in order to generally classify cash flows arising from income taxes as operating cash flows. Benefit saterady included in operating cash flows.

In our opinion, free cash flow provides useful information to investors regarding our ability to generate cash from business operations that is available for acquisitions and other investments, service of debt principal, dividends and share repurchases. We use free cash flow, as defined, as one measure to monitor and evaluate performance, including as a financial measure for our annual incentive compensation. Our definition of free cash flow may be different from definitions used by other companies.

| | | | | _ | | _ | | _ | | _ | | _ | Year Ende | d Se | ptember 3 | 0, | | | | | | | | | | | |
|---|---------------|----|---------|----|---------|----|---------|----|---------|----|---------|----|-----------|------|-----------|----|---------|------------|------------|------------|------|-------|------|--------|------|--------|----------|
| | 2024 | 2 | 2023 | | 2022 | | 2021 | | 2020 | | 2019 | | 2018 | | 2017 | | 2016 | 2015 | 2014 | 2013 | 2012 | | 2011 | | 2010 | | 2009 |
| Cash provided by continuing operating activities | \$ 863.8 | \$ | 1,374.6 | \$ | 823.1 | \$ | 1,261.0 | \$ | 1,120.5 | \$ | 1,182.0 | \$ | 1,300.0 | \$ | 1,034.0 | \$ | 947.3 | \$ 1,187.7 | \$ 1,033.3 | \$ 1,014.8 | \$ 7 | 18.7 | \$ | 643.7 | \$ | 494.0 | \$ 526.4 |
| Capital expenditures of continuing operations | (224.7) | | (160.5) | | (141.1) | | (120.3) | | (113.9) | | (132.8) | | (125.5) | | (141.7) | | (116.9) | (122.9) | (141.0) | (146.2) | (1 | 39.6) | (| 120.1) | | (99.4) | (98.0) |
| Excess income tax benefit from share-based compensation | - | | - | | - | | - | | - | | - | | - | | - | | 3.3 | 12.4 | 29.9 | 31.9 | | 18.5 | | 38.1 | | 16.1 | 2.4 |
| Free Cash Flow | \$ 639.1 | \$ | 1,214.1 | \$ | 682.0 | \$ | 1,140.7 | \$ | 1,006.6 | \$ | 1,049.2 | \$ | 1,174.5 | \$ | 892.3 | \$ | 833.7 | \$ 1,077.2 | \$ 922.2 | \$ 900.5 | \$ 5 | 97.6 | \$ | 561.7 | \$ | 410.7 | \$ 430.8 |
| | | | | - | | | | - | | | | - | | | | | | | | | | | | | | | |
| Adjusted Income | \$ 1,117.2 | \$ | 1,406.7 | \$ | 1,110.7 | \$ | 1,105.9 | \$ | 919.2 | \$ | 1,035.2 | \$ | 1,029.9 | \$ | 878.7 | \$ | 778.4 | \$ 868.4 | \$ 862.7 | \$ 806.3 | \$ 7 | 59.6 | \$ | 712.1 | \$ | 446.9 | \$ 205.6 |
| Free Cash Flow as a % of Adjusted Income | 57% | | 86% | | 61% | | 103% | | 110% | | 101% | | 114% | | 102% | | 107% | 124% | 107% | 112% | | 79% | | 79% | | 92% | 210% |

Other Supplemental Information (in millions) (unaudited)

Components of Pension and Postretirement Benefit Expense

We have adopted ASU 2017-07, which defines operating and non-operating pension and postretirement benefit cost. Under this new standard, only the service cost component of pension and postretirement benefit cost is an operating cost. All other components of pension and postretirement benefit cost are considered to be non-operating costs. These components of net periodic pension and postretirement benefit cost is an operating pension and postretirement benefit cost are considered to be

The following are the components of operating and non-operating pension and postretirement benefit costs (in millions):

| | Year ended September 30, | | | | | | | | | | | | | | | |
|---|-------------------------------|-----------------|-----------------|-----------------|------------------------|-----------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------------|
| | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| Service cost Operating pension and postretirement benefit cost | \$ <u>37.7</u> <u>37.7</u> | \$ 42.6 42.6 | \$ 71.7 71.7 | \$ 91.3 91.3 | \$ <u>92.1</u> 92.1 | \$ 79.1 79.1 | \$ <u>90.2</u> 90.2 | \$ 98.4 98.4 | \$ 89.3 89.3 | \$ 87.2 87.2 | \$ 80.5 80.5 | \$ 94.4 94.4 | \$ 74.0 74.0 | \$ 73.6 73.6 | \$ 72.5 72.5 | \$ <u>59.6</u> 59.6 |
| Interest cost | 149.1 | 151.9 | 136.9 | 126.8 | 138.0 | 160.6 | 157.7 | 154.1 | 172.8 | 171.3 | 180.7 | 166.5 | 174.8 | 174.1 | 172.2 | 168.0 |
| Expected return on plan assets | (169.5) | (190.6) | (230.7) | (241.3) | (244.8) | (244.7) | (244.8) | (225.2) | (218.3) | (223.2) | (217.9) | (226.3) | (228.1) | (204.5) | (192.1) | (191.5) |
| Amortization of prior service credit | - | 0.1 | (0.2) | (4.0) | (4.5) | (4.2) | (4.9) | (9.8) | (14.0) | (17.2) | (12.9) | (13.2) | (12.9) | (12.8) | (14.4) | (14.3) |
| Amortization of net actuarial loss | 0.5 | (2.1) | 60.1 | 142.5 | 148.7 | 78.7 | 115.1 | 155.2 | 126.8 | 123.2 | 102.6 | 149.0 | 97.1 | 70.1 | 50.5 | 26.4 |
| Settlement and curtailment charges (benefit) | 0.1 | 123.4 | 38.6 | 39.8 | - | 1.2 | 0.7 | 3.3 | 0.5 | - | (0.1) | - | 1.0 | 0.4 | 0.4 | 0.3 |
| Non-operating pension and postretirement benefit cost (credit) | (19.8) | 82.7 | 4.7 | 63.8 | 37.4 | (8.4) | 23.8 | 77.6 | 67.8 | 54.1 | 52.4 | 76.0 | 31.9 | 27.3 | 16.7 | (11.2) |
| Net periodic pension and postretirement benefit cost | \$ 17.9 | \$ 125.3 | \$ 76.4 | \$ 155.1 | \$ 129.5 | \$ 70.7 | \$ 114.0 | \$ 176.0 | \$ 157.1 | \$ 141.3 | \$ 132.9 | \$ 170.4 | \$ 105.9 | \$ 100.9 | \$ 89.1 | \$ 48.5 |

Other Supplemental Information

(unaudited)

Cumulative Effect of Accounting Change

Effective September 30, 2006, we adopted FIN 47, which clarifies the guidance included in SFAS No. 143, *Accounting for Asset Retirement Obligations* (SFAS 143). Under FIN 47, companies must accrue for costs related to a legal obligation associated with the retirement of a tangible long-lived asset that results from the acquisition, construction, development or the normal operation of the long-lived asset. The application of FIN 47 resulted in a charge to continuing operations, net of tax, of \$17.7 million included in the Consolidated Statement of Operations for the year ended September 30, 2006 as the cumulative effect of change in accounting principle.